



Executive Summary Parks Master Plan Recommendations and Action Plans November 2006

The Complete Recommendations Document is available from the City of Glenwood Springs at www.ci.Glenwood-Springs.CO.US

This Parks Master Plan was created to:

- provide both a vision for parks, recreation and open space, and an action plan for implementing this vision through a potential separate revenue initiative;
- survey of the needs of residents;
- involve a comprehensive review of the existing inventory of land, recreation facilities, programs, services and opportunities;
- research and develop recommendations for all aspects of the City's recreational service area, including staffing needs, operation and maintenance funding needs, and recreational programming needs;
- develop a strategic set of goals, objectives, and actions for the next five years;
- identify land needs for future parks and open space acquisition;
- provide a capital improvement schedule, and review of existing finance strategies; and
- develop recommendations to fund improvements.

Findings and Analysis were compiled through a detailed process involving:

- public meetings and focus groups;
- stakeholder meetings and staff input;
- a statistically-valid survey sent randomly to 2,000 homes;
- analysis of demographics and trends;
- a complete inventory of all parks, open space, facilities, programs, services, partners and alternative providers;
- SWOT analysis; and
- GRASP[®] Analysis of current and future Levels of Service for the parks, facilities and their components.

Purpose of these recommendations:

- To identify key focus areas for improvement for the immediate future, short term goals within 1-2 years, and long term goals within the next 5 years.
- To identify priorities and costs and funding mechanisms for improvements, expansions, further study, and conceptual capital projects.
- To plan to update this master plan every 5 years.

General Themes for Improvement Include:

- Maintain and finish what we started
- Connectivity
- Organizational management
- Cost recovery and funding
- Expansion

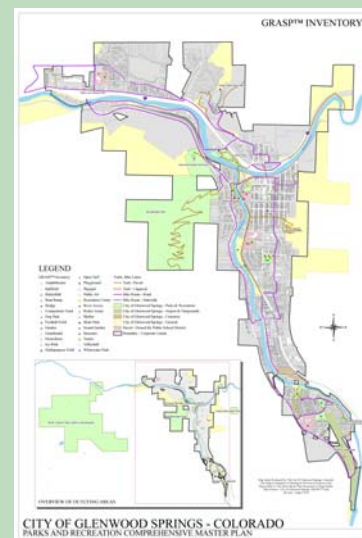
Key Components

The following were identified as the most important for consideration within the next 5 years.

- * Trails and Connectivity
- * Capital Improvements Plan
- * Wage Study
- * Improve Cost Recovery
- * Performing Arts, Indoor Ice Arena, and Sports Complex Feasibility Studies
- * Skatepark
- * Create Policies
- * Coordinate Efforts

Understanding the Priorities:

The **Findings and Analysis Compilation** completed in July 2006 identified the Access to All Inventory and Components and the current level of service for the City of Glenwood Springs.



Strive towards a goal of available recreation programs, services, and parks with **key components** that are **walkable** (within 1/3 mile - 10 minutes). Minimum **key components** consist of **three** amenities or features like open turf area, playground, or shelter, **and connectivity** to other parts of Glenwood Springs, a trail system or loop.

Glenwood Springs, Colorado

#1 – Maintain and Finish What We Started

- Complete the Community Center landscape plan
- Improve the skatepark at Two Rivers Park
- Increase Level of Service (LOS) throughout the Park System
- Implement the recommended Capital Improvement Projects (CIP)

#2 – Connectivity

- Complete the trail system and connect the community

#3 – Organizational Management

- Create policies
- Track labor hours and equipment usage
- Engage and educate Sports Associations to assist in minimizing their impact on parks and athletic fields
- Pay attention to design
- Coordinate planning efforts
- Coordinate volunteer efforts
- Plan for the future
- Encourage, enhance and maximize relationships and partnerships opportunities
- Resolve outstanding management issues

#4 – Cost Recovery and Funding

- Establish life cycle costing assessments
- Conduct a wage study
- Implement a 5-year master planning schedule with annual updates
- Establish a 501 (c) 3 Park and Recreation Foundation
- Pursue grant opportunities
- Institute volunteer opportunities
- Create a cost recovery policy
- Establish an equipment replacement fund
- Explore new Parks and Recreation dedicated tax revenues

#5 – Expansion

- Conduct a performing arts complex feasibility study
- Conduct an indoor ice rink feasibility study
- Conduct a sports complex feasibility study
- Conduct a cost benefit study on privatizing or improving the cemeteries

Total Costs for All Recommendations:

Recommendations	Estimated Implementation Costs
#1 – Maintain and Finish What We Started	Staff time, \$1,346,250 in CIP costs over 5 years, plus Community Center landscaping
#2 – Connectivity	Staff time, included in CIP #1
#3 – Organizational Management	Staff time
#4 – Cost Recovery and Funding	Staff time, \$65,000-\$80,000; volunteer time
#5 – Expansion	Staff time, \$140,000-\$200,000
Total	\$1,375,250 - 1,576,250 + undetermined projects

CIP Chart Recommendations

Immediate Needs - as soon as possible	Estimated CIP Costs
Design and install landscaping at Community Center	TBD
Design and add loop walk to Gregory Park	\$104,000
Design and add benches, increase plantings and add small shelter to Sister Lucy Downy Park	\$23,250
Design and add trees and picnic tables to Sopris Park	\$13,000
Plan and design an addition to Oasis Creek Park (loop walk, shelter and seating area). This parcel adjoins a large piece of land owned by the City with undetermined future use/development; coordinate construction costs with future plans for both parcels.	\$50,000
Plan and design improvements to Vogelaar (loop walk, shade trees, picnic shelter/area and public art)	\$50,000
Plan and design official seating/observation area to White Water Park; coordinate installation and funding with current construction efforts/ project	TBD
Total	\$240,250

Short Term - within 1-2 years	Estimated CIP Costs
Construct planned improvements for Vogelaar	\$170,000
Design/add small shelter to Centennial Park	\$20,000
Improve directional signage to Two Rivers Park	TBD
Coordinate the replacement of the Skatepark at Two Rivers Park - see Recommendation #1	\$500,000
Add loop walk to Sopris Park	\$104,000
Total	\$794,000

Long Term - within the next 5 years	Estimated CIP Costs
Improve the aesthetics of O'Leary Park add improved fencing, 2 small shelters, improved surfacing	\$40,000
Design and add a small shelter, benches and a loop walk to Glenwood Park	\$127,000
Create a Master Plan for the Rodeo Grounds	\$50,000
Create a Master Plans to guide future improvements for Axtell Park and Two Rivers Park	\$30,000
Conduct a Master Plan/Feasibility study for Sayre Park (relocate the tennis courts expand ballfield to accommodate 90' baselines and outfield appropriate for pre-high school little league baseball games)	\$25,000
Continued Ballfield study	\$15,000
Other Tennis Court considerations - next 10 years	\$10,000
Veltus Park traffic issues	\$15,000
Total	\$312,000

Total CIP	Estimated CIP Costs
Total CIP to the year 2010	\$1,346,250

Note: Unless noted as being in an existing park, all construction and CIP costs include support space development and total land costs.